# MINUTES OF THE BOARD OF MANAGERS OF UMC HEALTH SYSTEM

#### MONDAY, MARCH 28, 2022

Ms. Jolyn Wilkins, Chairman, called the Board of Managers of University Medical Center to order at 8:54 a.m. on Monday, March 28, 2022. The meeting was held in the board room at University Medical Center, 602 Indiana Avenue, Lubbock, TX. The meeting was held utilizing the Microsoft platform, TEAMS, with appropriate notice and opportunity for the public to participate pursuant to the temporary suspension of certain Open Meeting Laws due to the State Governor's COVID-19 disaster declaration.

The Chair confirmed that no one from the public registered to comment.

Ms. Wilkins welcomed the Board Members and guests and thanked them for attending. The following members and guests were present:

#### **BOARD MEMBERS PRESENT**

Steven Berk, M.D. Carlos Garcia

Gary Greenstreet

Curtis Griffith Mont McClendon Laura Vinson Jolyn Wilkins Gladys Whitten, D.M.D.

MEMBERS ABSENT

#### **OTHERS PRESENT**

Teresa Barron
Jeff Dane
Aaron Davis (virtual)
Kristi Duske
Bill Eubanks
Mark Funderburk
Alan Haynes, M.D.
Mary Ellen Holland

Tim Howell
Bobbye Hrncirik (virtual)
John Lowe
Brian Payne, M.D.
Mike Ragain, M.D.
Greg Roberts (virtual)
Jodene Satterwhite (virtual)
Zach Sawyer

Nick Skeen Chris Smith (virtual) Amanda Tijerina Kala Waits Phillip Waldmann Tammy Williams Jan Brumley

# INVOCATION

Mr. Mark Funderburk voiced the invocation.

#### **QUORUM**

With seven voting members present, a quorum was established.

### **EXECUTIVE SESSION**

The Board of Managers went into a Closed Meeting under Government Code Sections 551.071, 551.072, 551.073, 551.074, 551.076 and 551.085 at 8:54 a.m. to consult with attorney concerning pending or contemplated litigation, settlement offers, and confidential legal matters; to deliberate the purchase, exchange, lease or value of real property, deliberate personnel matters; to deliberate financial planning information relating to negotiation for provision of services or product lines; to deliberate proposed new services or product lines and to review Professional Staff credentials (Health and Safety Code Section 161.031 et seq.).

**RECESS:** Without objection, the Board agreed to recess at 11:37 a.m. to take a brief break before entering Open Session.

#### **OPEN SESSION**

The Board of Managers entered Open Session at 11:42 a.m.

#### **APPROVAL OF THE MINUTES**

The following minutes were presented for approval.

- Board of Managers Meeting February 21, 2022
- Performance Improvement Oversight Committee Meeting February 21, 2022

Addressing an error on page 9 of the Board of Managers minutes, *Resolution to Amend UMC's 403(b)*, Mr. McClendon stated his name written in the approval actions needed to be corrected to read "Mr. McClendon" instead of "Mr. Montford".

Mr. McClendon stated there is a change to the PIOC minutes on page 6 of the packet. Change Mr. Greenstreet's title from Chair to Vice-Chair.

Chairman Wilkins called for a motion to approve the minutes.

ACTION: Mr. Greenstreet moved to approve the PIOC and the Board of Managers minutes

with the corrections as stated. The motion was seconded by Mr. Garcia and

approved unanimously.

# PROFESSIONAL STAFF REPORT CREDENTIALS RECOMMENDATIONS

Mike Ragain, M.D., Executive Vice President and Chief Medical Officer, presented the recommendations to the Board of Managers from the Executive Committee meeting held on March 7, 2022. It was the staff's recommendation to approve as presented.

Following opportunity for all present to ask questions, the Chairman called for a motion.

ACTION: Ms. Vinson moved to approve the UMC Professional Staff recommendations as

presented. The motion was seconded by Mr. Griffith and approved unanimously.

#### PRESIDENT'S REPORT

Mr. Mark Funderburk, President and Chief Executive Officer, reviewed the UMC Strategic Scorecard.

Mr. Funderburk announced that the Trauma recertification survey will be conducted this week. He thanked the staff for their hard work and anticipates having a good report.

Mr. Funderburk was pleased to announce that UMC received recognition in the US Newsweek magazine as one of the World's Best Hospitals in 2022.

Mr. Funderburk announced that UMC ranked in the 92<sup>nd</sup> percentile on the recent Press Ganey Employee Satisfaction survey. He is pleased with the ranking, especially emerging from a challenging covid year.

Mr. Funderburk announced that construction on the foundation of the Health and Wellness Hospital has begun. The new facility is scheduled to open December 2023.

Mr. Funderburk announced Tim Howell's retirement effective April 1st. He expressed his gratitude to Mr. Howell for his 44 years of service with UMC.

After discussion and opportunity for all present to be heard, the Chairman called for a motion.

ACTION: Mr. Greenstreet moved to accept the President's report as presented. The motion

was seconded by Dr. Whitten and approved unanimously.

#### **CHIEF FINANCIAL OFFICER'S REPORT**

Mr. Jeff Dane, Executive Vice President, Administrator and Chief Financial Officer, reviewed the February 2022 financial statements. It was the staff's recommendation to approve as presented.

Mr. Dane discussed implementing the use of consent agendas to streamline the approval process of routine purchases or contractual arrangements that have already gone through a review process with the Capital Review Committee. After further discussion, the Board agreed for Mr. Dane to move forward in creating a policy and submit for review at a future meeting.

ACTION: Dr. Whitten moved to accept the February financial statements as presented. The

motion was seconded by Mr. McClendon and approved unanimously.

#### TTUHSC REPORT

Steven Berk, M.D., Executive Vice President, Provost and Dean of the School of Medicine, gave a brief summary of the Medical Student's Match Day that was held in March. Fifty-two percent of the TTUHSC Medical School students selected Primary Care for their residency program and fifty-seven percent matched in Texas residency programs. Dr. Berk noted it is becoming more difficult for students to match in their first choice due to a twenty-five percent increase in medical student enrollment and that medical schools have not increased the number of students they accept in their residency programs.

Dr. Berk's report is for information purposes only. No action is required.

#### **BID PROPOSALS AND SERVICE AGREEMENTS**

The Board considered all of the following bid proposals and service agreements.

#### A. Identity Access Management Solution

Mr. Bill Eubanks, Executive Vice President and Chief Integration Officer, presented the Identity Access Management Solutions to the Board. Mr. Eubanks explained that this purchase includes three major components. The first component is the Ping Identity Warehouse, which will serve as a Master Person Index for all users who are provisioned to utilize UMC Information Technology, including UMC, UMCP and TTUHSC employees, independent providers and staff, along with students from TTUHSC, SPC and others. The second component is the SailPoint provisioning service, will allow for automated provisioning and deprovisioning of users. SailPoint will reduce the wait time for users to gain access to various IT systems and therefore be available to work sooner. Lastly, professional services from IDMWorks to implement these technologies into the UMC environment.

Staff recommends the purchase from the lowest compliant vendor, Ping, SailPoint and IDMWorks, for a total cost of \$311,325. This will be paid for out of the 2022 budgeted funds. The recurring annual fees are \$327,799.

#### B. McKesson Upgrade

Mr. Bill Eubanks, Executive Vice President and Chief Integration Officer, presented the McKesson Upgrade. Mr. Eubanks stated that this request is to upgrade the Radiology PACS software solution, which has reached its end-of-life. This upgrade will increase functionality and give better performance.

Staff recommends the purchase from Change Healthcare, a Premier vendor, for a total cost of \$73,902, along with a recurring annual fee of \$4,737.74. This will be paid for out of the 2022 unbudgeted funds.

#### C. Connectivity Engine Replacement (75)

Mr. Bill Eubanks, Executive Vice President and Chief Integration Officer, presented the Connectivity Engine Replacement item to the Board. Mr. Eubanks stated that this is a replacement of existing Cerner CCEv3 devices that are no longer supported by Cerner with CCEv4 devices. Replacing these will enable UMC to continue to receive updates and support and it also ensures compatibility with Cerner applications as new software versions are released.

Staff recommends the purchase of this sole source item, which is exempt from competitive bidding, from Cerner for \$80,000. There are recurring annual fees of \$4,221.00. This will be paid for out of the 2022 budgeted funds.

#### D. Automation of Quidel Sofia Modules (2)

Mr. Bill Eubanks, Executive Vice President and Chief Integration Officer, presented the automation of Quidel Sofia Modules to the Board. Mr. Eubanks explained that these term software licenses will connect the Sofia point of care testing devices to the network and allow for results to be automatically posted into the Electronic Medical Record. This will eliminate the need for clinical personnel to manually enter the results. The Sofia devices are used for Flu, Strep and COVID-19 point of care testing. This purchase also includes licenses for Texas Tech, which will be reimbursed, as well as networking costs to physically connect these devices at UMCP. UMC devices are already connected and integrated, which will allow standardization to better meet State reporting requirements.

Staff recommends the purchase from Abbott and CSI: Lubbock, both Premier vendors, for a total cost of \$185,049. This will be paid for out of the 2022 unbudgeted funds.

#### E. Body Worn Cameras (16)

Mr. Tim Howell, Senior Vice President of Patient Care Services, presented the body-worn cameras to the Board. Mr. Howell stated that body worn cameras (BWC) are issued to each UMC police officer. Mr. Howell explained that the BWC's are an invaluable tool for documenting interviews, evidence, crime scenes, traffic stops and many other occurrences. The BWCs protect the hospital and staff from false allegations of misconduct. They are also used to investigate Patient Experience complaints. BWC videos are extremely useful as a training tool to improve customer service.

Staff recommends the purchase of this sole source item, which is exempt from competitive bidding, from Pro-Vision at \$54,779. This will be paid for out of the 2022 unbudgeted funds.

#### F. Mattress Replacement (130)

Mr. John Lowe, Vice President of Support Services, presented the mattress replacement request to the Board. Mr. Lowe discussed the incremental replacement of Accumax mattresses on regular patient beds. Mr. Lowe stated that Accumax is the highest rated hospital bed mattress for support in the reduction in hospital acquired pressure incidences. The mattresses also support the comfort of the patients as they recover.

Staff recommends the purchase from Hill-Rom, a Premier vendor, for a total cost of \$114,615. This will be paid for out of the 2022 budgeted funds.

#### G. Health & Wellness OR Ceiling System

Mr. Nick Skeen, Executive Vice President of Service Line Development and Chief Operating Officer, presented the Health and Wellness OR Ceiling System to the Board. Mr. Skeen stated that this request is to award the contract for the purchase and installation of the OR ceiling system for the Health & Wellness Hospital.

Staff recommends the purchase from the lowest compliant vendor, Flexible OR Solutions, for a total cost of \$736,302. This will be paid for out of the 2021/2022 budgeted funds.

#### H. Health and Wellness Drywall Bid Award

Mr. Nick Skeen, Executive Vice President of Service Line Development and Chief Operating Officer, presented the Health and Wellness Drywall bid award to the Board.

Staff recommends the purchase from the lowest compliant vendor, Baker Drywall, for a total cost of \$7,815,390. This will be paid for out of the 2021/2022 budgeted funds.

#### I. Health and Wellness Façade Bid Award

Mr. Nick Skeen, Executive Vice President of Service Line Development and Chief Operating Officer, presented the Health and Wellness Façade bid award to the Board. Mr. Skeen explained that this request is to award the masonry contract for the Health and Wellness Hospital.

Staff recommends the purchase from the lowest compliant vendor, DMG Masonry, for a total cost of \$4,420,802. This will be paid for out of the 2021/2022 budgeted funds.

#### J. Health and Wellness Waterproofing

Mr. Nick Skeen, Executive Vice President of Service Line Development and Chief Operating Officer, presented the Health and Wellness Waterproofing to the Board. Mr. Skeen explained that this request is to award the contract for waterproofing services for the Health and Wellness Hospital.

Staff recommends the purchase from the lowest compliant vendor, Rudd Palmer Co., Inc. for a total cost of \$468,649. This will be paid for out of the 2021/2022 budgeted funds.

#### K. DEXA Machine Replacement (2)

Mr. Nick Skeen, Executive Vice President of Service Line Development and Chief Operating Officer, presented the DEXA Machine Replacement to the Board. Mr. Skeen explained that a DEXA scan uses two different types of waves that are reflected by lean muscle and bone differently. The scanner uses this information to create a detailed map of your body and measure body composition. The current machines have reached their end-of-life and need to be replaced.

Staff recommends the purchase from Hologic, a Premier vendor, for a total cost of \$120,000. This will be paid for out of the 2021 budgeted funds.

#### L. Mammography Reporting System (8)

Mr. Nick Skeen, Executive Vice President of Service Line Development and Chief Operating Officer, presented the mammography reporting system to the Board. This request is to purchase a mammography reporting system, which will convert a manual process to an automated process in order to comply with State and federal regulations.

Staff recommends the purchase from PenRad Technologies, a Premier vendor, for a total cost of \$76,400. This will be paid for out of the 2021 budgeted funds.

#### M. Pediatric Laparoscopic Tower

Mr. Nick Skeen, Executive Vice President of Service Line Development and Chief Operating Officer, presented the pediatric laparoscopic tower to the Board. Mr. Skeen explained that this is the equipment for the laparoscopic tower for the pediatric room in the new surgery suites on the fourth floor of the East Tower.

Staff recommends the purchase from Stryker, a Premier vendor, for a total cost of \$163,520. This will be paid for out of the 2022 budgeted funds. The Foundation will fund this request.

#### N. Automated Urinalysis System (2)

Mr. Phillip Waldmann, Executive Vice President of Operations and Chief Operating Officer, presented the automated urinalysis system to the Board. Mr. Waldmann explained that this DxU Urinalysis testing system is a replacement of Beckman Velocity Urinalysis Testing System. The current system is eight years old, operates on Windows 7 and is no longer supported.

Staff recommends the purchase from Beckman Coulter, a Premier vendor, for a total cost of \$184,731. This will be paid for out of the 2021 budgeted funds.

#### O. Cardiac Monitors (2)

Mr. Phillip Waldmann, Executive Vice President of Operations and Chief Operating Officer, presented the cardiac monitor request to the Board. Mr. Waldmann explained that the two Zoll X-Series cardiac monitor/defibrillators will replace the last of the Zoll E-Series monitors, which do not meet the FDA regulations as of February 3, 2021. In accordance with the FDA requirement, accessories and parts will no longer be available for the E-Series monitors.

Staff recommends the purchase from Zoll, a Premier vendor, for a total cost of \$69,182. This will be paid for out of the 2022 budgeted funds.

#### P. Fire Door Replacement (23)

Mr. Phillip Waldmann, Executive Vice President of Operations and Chief Operating Officer, presented the fire door replacement to the Board. Mr. Waldmann explained that this request is to bring the fire doors up to code and meet DNV requirements. This includes repairs to existing doors

as well as, a full replacement of twenty-three fire doors.

Staff recommends the purchase from Door Control Services, a TIPS vendor, for a total cost of \$66,344. This will be paid for out of the 2022 budgeted funds.

#### Q. Air Handling Unit RFP

Mr. Phillip Waldmann, Executive Vice President of Operations and Chief Operating Officer, presented the air handling unit RFP to the Board.

Staff recommends the purchase from the lowest compliant vendor, Varitec Solution, for a total cost of \$16,730,000. This will be paid for out of the 2022 budgeted funds.

#### R. Idalou Parking Lot Repair

Mr. Phillip Waldmann, Executive Vice President of Operations and Chief Operating Officer, presented Idalou parking lot repair to the Board. Mr. Waldmann explained that this request is to repair the parking lot surface and base at the Idalou clinic.

Staff recommends the purchase from Pavecon, a TIPS vendor, for a total cost of \$65,370. This will be paid for out of the 2021 budgeted funds

At this time, Ms. Wilkins gave members an opportunity to ask questions or voice objections. With no objections, Ms. Wilkins asked for a motion.

ACTION:

Mr. Garcia moved to accept staff's recommendation of the bids, proposals and service agreements as presented. The motion was seconded by Ms. Vinson and approved unanimously.

#### AGREEMENTS, PROPOSALS, POLICIES AND DISCUSSION ITEMS

The Board considered all of the following bid proposals and service agreements.

#### A. Contract Management Report

The Board was provided a report of UMC's contract management system report. The data is completed for the Det Norske Veritas (DNV) survey and is for information purposes. No action is necessary.

#### B. meQuilibrium Agreement

Mr. Aaron Davis, Chief Experience Officer, presented the meQuilibrium agreement to the Board. Mr. Davis explained that this wellness platform will provide individual resilience building, organization resilience building, intelligent navigation modules, single sign-on capabilities, population reports and analysis. The annual subscription fee is \$154,560. A total of 5,152 eligible employees can access the meQ services. The term of this agreement is April 1, 2022 through March 31, 2024.

#### C. WavelinQ Generator and Catheters Agreement

Mr. Nick Skeen, Executive Vice President of Service Line Development and Chief Operating Officer, presented the WavelinQ Generator and Catheters. Mr. Skeen explained that this request is for ten catheters, one WavelinQ RF Generator and one WavelinQ Custom Arm Board, which will be provided at no charge. UMC currently receives \$3,388 for open procedures from Medicare, which will increase to \$11,410 for the percutaneous AVF creation procedure with WavelinQ.

At this time, Ms. Wilkins gave members an opportunity to ask questions or voice objections. With no objections, Ms. Wilkins asked for a motion.

ACTION: Mr. Griffith moved to accept staff's recommendation of the as presented. The motion was seconded by Mr. McClendon and approved unanimously.

With no further business to come before the Board, the Chair adjourned the meeting at 12:18 p.m.

APPROVED:

Jolyn Wilkins, Chair

Gladys Whitter, D.M.D., Secretary

BID PROPOSALS AND AGREEMENTS PREPARED BY:

APPROVED AS TO FORM:

eresa Barron, Executive Assistant

Jan Brumley, Executive Assistant